Q4:Quarterly Industry Update

AS OF December 31, 2020



Management Consulting

INDUSTRY SUMMARY

COGENT VALUATION identified **Management Consulting** publicly traded companies, IPOs, and recent M&A transactions within the Management Consulting industry, which provides a basis for market and transaction pricing that can be used by your firm in estimating market sentiment and its impact on your firm's value. Over the last year since December 31, 2019, the median 52-week share price return of the Management Consulting industry was 27.5%. Between December 31, 2019 and December 31, 2020, the median EV/EBITDA multiple increased from 10.3 to 11.8. However, the median price-to-earnings multiple decreased from 21.0 to 19.8 over the same period. The median revenue growth and EBITDA margins for the industry for the quarter were 2.0% and 10.0%, respectively.

Public Company Key Statistics

Median 52-Week Return

27.5%

Median EV/EBITDA Multiple

11.8x

Median 3-Year CAGR Return

13.6%

Median Price/Earnings Multiple

19.8x

Median EV/Revenue Multiple

1.2x

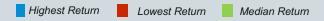
Median EV/Gross CF Multiple

17.4x

Comparable Public Company Market Price Returns as of December 31, 2020

	2020	3 Month	1 Year	2 Year	3 Year	2019	2018	2017
Booz Allen Hamilton Holding Corporation	30.2%	30.2%	9.8%	13.5%	5.7%	16.9%	16.3%	38.5%
Cebu Air, Inc.	-35.2%	-35.2%	-6.7%	1.4%	6.6%	7.0%	-8.4%	81.7%
CRA International, Inc.	11.7%	11.7%	44.0%	14.2%	22.8%	96.2%	-38.5%	53.1%
Forrester Research, Inc.	3.8%	3.8%	6.2%	4.3%	2.9%	50.8%	-27.6%	2.9%
Franklin Covey Co.	14.0%	14.0%	25.9%	-2.5%	3.0%	20.4%	-13.5%	-2.6%
FTI Consulting, Inc.	70.4%	70.4%	-14.1%	-7.9%	-4.7%	30.1%	-10.3%	-6.1%
Heidrick & Struggles International	37.9%	37.9%	28.9%	-8.7%	1.7%	-11.3%	18.1%	14.4%
Huron Consulting Group Inc.	22.1%	22.1%	-28.5%	-21.5%	-20.1%	-14.7%	-13.1%	9.1%
ICF International, Inc.	43.7%	43.7%	15.2%	16.2%	-4.9%	55.2%	-13.2%	18.1%
MDC Partners Inc.	-57.4%	-57.4%	-45.9%	-29.1%	48.9%	-69.8%	-4.4%	-10.9%
Navigant Consulting, Inc.	18.8%	18.8%	22.4%	15.3%	-25.9%	63.0%	4.5%	-19.9%
PFSweb, Inc.	-0.4%	-0.4%	-13.1%	-22.8%	-12.6%	-34.0%	1.7%	39.6%
Median of Industry Public Companies	12.9%	12.9%	9.8%	-2.5%	2.3%	16.9%	-8.4%	9.1%

Multiple year periods are calculated as the average annual return.



Industry Revenue Growth and Profit Margins for the Past Two Years



Public Company Median Multiples by Quarter

	12/31/20	9/30/20	6/30/20	3/31/19	12/31/19	9/30/19	6/30/19	3/31/19
EV/Revenues Multiple	1.2x	1.2x	1.1x	1.0x	1.1x	1.1x	1.1x	1.1x
EV/EBITDA Multiple	11.8x	11.8x	10.3x	10.4x	10.8x	11.2x	10.1x	10.3x
Price/Earnings Multiple	19.8x	18.5x	15.1x	15.1x	21.3x	19.0x	22.8x	22.5x
EV/Gross Cash Flows Multiple	17.4x	18.3x	15.8x	14.6x	22.0x	17.5x	18.9x	20.6x
Highest Multiple Lowest Multiple	Median l	Multiple						

Industry Initial Public Offerings—Management Consulting (dollars in millions, except share prices)

Offer Date	Company Name	Offer Price	Shares Offered	Amount Raised	Total Assets	Debt	LTM Revenues	LTM EBITDA	LTM Net Income	LTM Cash Flows
12/7/20	Frontier Management Inc.	\$19.95	0.2	\$7.0	\$2,136.0	\$588.0	\$34.4	\$0.0	\$179.0	\$0.0
11/22/20	Management Solutions Co.,Ltd.	\$18.78	14.0	\$238.0	\$3,082.1	\$1,474.9	\$22.2	\$0.0	\$49.2	\$388.7
1/2/20	Lex Nimble Solutions Limited	\$0.88	4.2	\$54.2	\$101.5	\$0.0	\$0.3	\$336.6	\$10.0	(\$2.3)
12/29/19	G-Factory Co.,Ltd.	\$31.91	7.8	\$74.2	\$187.8	\$19.7	\$17.5	(\$4.1)	\$21.3	\$24.6
11/16/18	Booz Allen Hamilton Holding Corporation	\$17.00	2.9	\$29.0	\$37.8	\$1.0	\$5,323.1	\$24.3	\$0.8	\$6.3
5/19/18	ReachLocal, Inc.	\$13.00	4.7	\$56.0	\$171.2	\$64.9	\$224.0	\$4.7	(\$0.1)	\$10.8
5/4/18	Charm Communications Inc.	\$9.50	5.0	\$77.5	\$55.5	\$10.1	\$123.7	\$8.0	\$7.6	\$26.3
9/27/18	Median of all IPOs	nm	nm	\$65.1	\$179.5	\$42.3	\$123.7	\$15.3	\$15.7	\$17.7

Multiple year periods are calculated as the average annual return.



Size of Recent Merger and Acquisition Transactions for a Majority Stake (dollars in millions)

Transaction Date	Target	Acquirer	Transaction Size	% Bought	LTM I Revenues	EV/Revenu es
11/2/20	Projects Assured Pty Ltd	DWS Limited	\$31.8	100%	N/A	N/A
10/28/20	Cartesian, Inc.	Blackstreet Capital Management, LLC	\$11.5	100%	\$50.8	N/A
12/5/19	Airlie Funds Management	Magellan Financial Group	\$114.8	100%	N/A	N/A
2/19/19	SQS Software Quality Systems	Assystem Technologies SA	\$436.2	100%	\$378.0	1.5x
2/2/18	Orchard Marketing Pty. Ltd.	Enero Group Limited	\$21.4	100%	N/A	N/A
11/15/18	Eons Global Holdings Pte. Ltd.	N/A	\$1.4	100%	N/A	0.9x
7/12/18	Vynamic, LLC	UDG Healthcare plc	\$32.0	100%	N/A	N/A
7/6/17	Sentensia Q AB	B3IT Management AB (nka:B3 Consulting Group AB (publ))	\$3.0	100%	N/A	0.6x
6/20/17	ProofID Limited	PEGRight, Inc.	\$5.0	100%	N/A	0.2x
5/8/17	Jibe Consulting, Inc.	The Hackett Group, Inc.	\$20.0	100%	N/A	0.6x
1/6/17	The Investment Firm Pte. Ltd.	Sino Holdings (S'pore) Pte Ltd	\$1.4	100%	N/A	2.2x
12/31/15	R.A.S. Associates, Inc.	Perficient, Inc.	\$13.5	100%	\$9.0	N/A

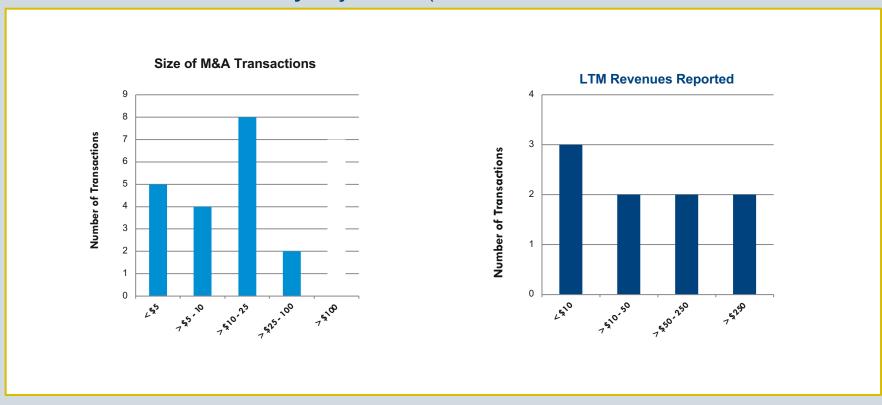
USA International Highest Lowest Median (Continued on next page)

Size of Recent Merger and Acquisition Transactions for a Majority Stake (dollars in millions)

(Continued from previous page)

Transaction Date	n Target		Acquirer		Transaction Size	% Bought	LTM Revenues	EV/Reven ues
11/4/15	Horwath Consult	ing Services	Shiji (Hong Kong)	Limited	\$10.0	75%	N/A	N/A
8/25/15	Kerensen Consu	Iting SAS	Salesforce.com, ir	ıc.	\$24.2	100%	\$17.0	1.4x
7/28/15	Agora Group, Inc	.	Virtusa Corporation	n	\$7.5	100%	N/A	N/A
7/27/15	ThinOps Resource	ces, LLC	Code Rebel Corp		\$9.3	100%	\$1.9	4.9x
6/3/15	Trissential, LLC		SQS Software Qua	ılity	\$30.9	100%	\$32.3	1.0x
11/27/14	Sandra Hartog &	Assc.	BTS USA, Inc.		\$6.6	100%	N/A	N/A
11/3/14	VERTEX Incorpo	rated	Ebix Inc.		\$29.0	100%	N/A	N/A
	Median of the	20 M&A Trans	saction Targets		\$227	100%	N/A	N/A
USA	International	Highest	Lowest	Median				

Size of Recent Merger and Acquisition Transactions for a Majority Stake (dollars in millions





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Definitions of Financial Terms Used in this Quarterly Industry Update:

Enterprise Value (EV): Market Value of Equity + Market Value of Debt —Cash

Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA): Profitability metric sometimes also referred to as operating profit or operating earnings.

Gross Cash Flows: Net Income + Depreciation and Amortization Expense

Latest Twelve Months (LTM): Financial information is as of the latest twelve months through the date of this Quarterly Industry Update.

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